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Executive Committee of
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**INDICATORS FOR THE EVALUATION OF THE PERFORMANCE
OF THE IMPLEMENTING AGENCIES**

1. Decision 21/5 (d) requests the Secretariat to work with the implementing agencies to develop more standardized criteria for evaluating their performance so that it would be possible to examine the relative performance of the agencies prior to consideration of their 1998 business plans.
2. The performance indicators included in this document proposed by the Secretariat and the implementing agencies are intended to provide a basis for the evaluation of the performance of the implementing agencies in the context of annual business planning.
3. In selecting these indicators, the following principles were followed:
 - The indicators should be few in number, but meaningful;
 - The indicators should be equitable and comparable across agencies; bearing in mind that different indicators are necessary for investment and non-investment projects; and
 - The indicators should be assessed against the data provided in the implementing agencies' progress and financial reports and should therefore be consistent with the parameters tracked by progress and financial reporting.
4. Performance indicators are defined as follows for investment and non-investment projects:

Investment projects

- **Actual ODS phased out from completed projects (expressed in ODP metric tonnes)** - the amount of ODS eliminated from completed projects within the plan period.
- **Speed of ODS phase out (expressed in number of months)** - the average number of months between the date of project approval and the date of project completion for investment projects by year of approval.
- **Disbursement (expressed in US \$ millions)** - the amount of funds disbursed within the plan period for investment projects.
- **Speed of first disbursement (expressed in number of months)** - the average number of months between the date of project approval and the date of first disbursement for investment projects by year of approval.
- **Cost of project preparation (expressed as a ratio)** - the ratio between the total value of the investment projects generated within the plan period and the total value of project preparation disbursed during the plan period.

- **Cost-effectiveness of project submissions (expressed in US \$/kg.)** - the total value of the investment projects in the year of the business plan divided by the total amount of ODS (in ODP tonnes) to be phased out from these projects excluding projects in low-volume consuming countries (LVCs).
- **Cost-effectiveness of project proposal submissions for LVCs (expressed in US \$/kg.)** - the total value of the investment projects in the year of the business plan divided by the total amount of ODS (in ODP tonnes) to be phased out from these projects for projects in low-volume consuming countries (LVCs) for which no cost effectiveness thresholds apply.

Non-Investment Projects

- **Number of non-investment projects completed** - the number of training, technical assistance, and country programme preparation projects completed within the plan period.
- **Speed of project completion (expressed in number of months)** - the average number of months between the date of project approval and the date of project completion for training, technical assistance, and country programme preparation projects by year of approval.
- **Disbursement (expressed in US \$ millions)** - the amount of funds disbursed within the plan period for training, technical assistance, country programme preparation, and institutional strengthening projects.
- **Speed of first disbursement (expressed in number of months)** - the average number of months between the date of project approval and the date of first disbursement for training, technical assistance, country programme preparation, and institutional strengthening projects by year of approval.

Recommendation

5. The Executive Committee may wish to consider approving this document and authorizing the implementing agencies and the Secretariat to update the document through operational guidelines, as appropriate.