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EXECUTIVE COMMITTEE OF
THE MULTILATERAL FUND FOR THE
IMPLEMENTATION OF THE MONTREAL PROTOCOL
Ninety-ninth Meeting
Montreal, 7–11 December 2026
Item 8(c)(iv) of the provisional agenda[1]

UNIDO BUSINESS PLAN FOR 2027–2029

Introduction

1. This document presents the UNIDO business plan for 2027–2029 and includes the planned activities for the reduction of controlled substances and other activities under the Montreal Protocol during the period 2027–2029. The narrative of UNIDO's business plan for 2027–2029 is attached to the present document.

2. This document consists of the following sections:

I. Planned activities during the period 2027–2029

II. Secretariat's comments

III. Proposed adjustments by the Secretariat

IV. Performance indicators

V. Recommendation

I. Planned activities during the period 2027–2029

3. Table 1 sets out, by year, the value of activities included in UNIDO's business plan.

[1] UNEP/OzL.Pro/ExCom/99/1

Pre-session documents of the Executive Committee of the Multilateral Fund for the Implementation of the Montreal Protocol are without prejudice to any decision that the Executive Committee might take following issuance of the document.

Table 1. Resource allocation in the UNIDO business plan for 2027–2029 (US $)* – as submitted

Description	2027	2028	2029	Total (2027–2029)	Total after 2029
HCFC activities					
Approved HCFC phase-out management plans (HPMPs)	31,383,331	7,055,620	2,186,577	40,625,528	8,060,604
HPMP stage II	929,169	0	704,556	1,633,725	270,238
HPMP stage III	410,872	2,979,815	767,601	4,158,288	457,842
HPMP – energy efficiency (decision 89/6)	177,040	0	0	177,040	0
HCFC activities subtotal	**32,900,412**	**10,035,435**	**3,658,735**	**46,594,581**	**8,788,684**
HFC activities					
Approved Kigali HFC implementation plans (KIPs)	19,687,159	2,632,381	4,945,837	27,265,377	2,202,879
Approved HFC-23 emission control	552,371	509,571	552,370	1,614,312	509,568
KIP stage I – project preparation (PRP)	263,659	768,403	0	1,032,062	0
KIP stage I	3,514,548	4,521,820	3,496,581	11,532,949	2,264,622
KIP stage I – investment	339,000	0	0	339,000	0
HFC activities subtotal	**24,356,737**	**8,432,175**	**8,994,788**	**41,783,700**	**4,977,069**
Other activities					
Pilot projects for energy efficiency (decision 91/65) – demonstration	4,465,500	0	0	4,465,500	0
Energy efficiency (decision 94/60) – demonstration	749,000	2,140,000	0	2,889,000	0
Energy efficiency (decision 94/60) – investment	4,280,000	1,070,000	0	5,350,000	0
Other activities subtotal	**9,494,500**	**3,210,000**	**0**	**12,704,500**	**0**
Standard activities					
Institutional strengthening (IS)	4,013,777	1,505,539	1,358,393	6,877,709	0
Core unit	2,123,183	2,138,045	2,153,012	6,414,240	0
Standard activities subtotal	**6,136,960**	**3,643,584**	**3,511,405**	**13,291,949**	**0**
Total	**72,888,608**	**25,321,193**	**16,164,928**	**114,374,730**	**13,765,753**

* Including agency support costs where applicable.

II. Secretariat's comments

II.1 HCFC activities

Stage II of HPMPs

4. The total level of funding for stage II of HPMPs for three low-volume-consuming (LVC) countries to meet the 100 per cent reduction of the HCFC baseline amounts to US $796,943 (including US $633,158 for 2027–2029 and US $163,785 for the period after 2029).

5. The total level of funding for stage II of HPMPs for two non-LVC countries amounts to US $1.11 million (including US $1 million for 2027–2029 and US $106,453 for the period after 2029).

Stage III of HPMPs

6. The total level of funding for stage III of HPMPs for one LVC country to meet the 100 per cent reduction of the HCFC baseline amounts to US $219,945 for 2028–2029.

7. The total level of funding for stage III of HPMPs for four non-LVC countries amounts to US $4.4 million (including US $3.94 million for 2027–2029 and US $457,842 for the period after 2029).

Energy efficiency for LVC countries (decision 89/6)[2]

8. A total of US $177,040 is included in the business plan for energy-efficiency activities for three LVC countries for 2027.

II.2 HFC-related activities

Project preparation for stage I of KIPs

9. A total of US $1.03 million is included in the business plan for the preparation of stage I of KIPs for nine countries in 2027–2028.

10. Of the nine countries for which preparation activities have been included for stage I of KIPs, eight have not yet ratified the Kigali Amendment, but have submitted the required letter from their respective Government indicating their intent to make best efforts to ratify the Kigali Amendment in line with decision 84/46(f).

Stage I of KIPs

11. A total of US $13.8 million is included in the business plan for stage I of the KIPs for 16 countries (including US $11.53 million for 2027–2029 and US $2.26 million for the period after 2029). In addition, the business plan includes a KIP investment project for one country amounting to US $339,000 in 2027. All these countries have ratified the Kigali Amendment.

II.3 Other activities

Pilot projects for energy efficiency (decision 91/65)[3]

12. A total of US $4.47 million is included in the business plan under the funding window for pilot projects for energy efficiency for 2027 for seven countries and one region.

Energy efficiency (decision 94/60)[4]

13. A total of US $8.24 million is included in the business plan for energy-efficiency projects under the funding window pursuant to decision 94/60 for four countries in 2027–2028.

II.4 Core unit costs

14. The core unit costs[5] are expected to increase at an annual rate of 0.7 per cent as agreed.

[2] Decision 89/6 allowed bilateral and implementing agencies, when submitting existing and future stages of HPMPs for LVC countries, to include the funding associated with the need for the introduction of alternatives to HCFCs with low- or zero-global-warming potential and for maintaining energy efficiency in the refrigeration servicing sector.

[3] The Executive Committee established a funding window and criteria for pilot projects to maintain and/or enhance energy efficiency of replacement technologies and equipment in the context of HFC phase-down. The duration of the window for the proposal of projects under decision 91/65 only for the servicing activities was extended to the 100th meeting, inclusive (decision 95/87(d)).

[4] The Executive Committee established a funding window for projects developed and implemented under the operational framework to support maintaining and/or enhancing energy efficiency while phasing down HFCs.

[5] UNIDO's 2027 core unit costs will be considered at the 99th meeting (UNEP/OzL.Pro/ExCom/99/78).

III. Proposed adjustments by the Secretariat

15. The adjustments to the UNIDO business plan for 2027–2029 were based on relevant decisions of the Executive Committee. In reviewing the revised UNIDO business plan for 2027–2029, the Secretariat noted that the following adjustments were not included:

Table 2. Adjustments to the UNIDO business plan for 2027–2029 (US $)* – as proposed by the Secretariat

Adjustments	2027–2029	After 2029
MYA values to reflect the actual amounts approved under the Agreements, including MYA tranches: (i) that had been submitted to the 99th meeting but have subsequently been withdrawn; (ii) that were due for submission to the 99th meeting but have not been submitted; and (iii) that have been removed because they were submitted to the 99th meeting	2,576,702	0
Energy efficiency for LVC countries pursuant to decision 89/6 submitted to the 99th meeting	-138,520	0
Stage I of KIPs submitted to the 99th meeting but subsequently withdrawn	521,625	0
Servicing sector for stage I of KIPs pursuant to decision 92/37	-152,429	0

* Including agency support costs where applicable.

16. Table 3 presents the results of the Secretariat's proposed adjustments to the UNIDO business plan for 2027–2029, which are also addressed in the context of the consolidated business plan of the Multilateral Fund for 2027–2029.[6]

Table 3. Resource allocation in UNIDO's adjusted business plan for 2027–2029 (US $)*

Description	2027	2028	2029	Total (2027–2029)	Total after 2029
HCFC activities					
Approved HPMPs	34,019,584	7,055,620	2,186,577	43,261,781	8,060,604
HPMP stage II	929,169	0	704,556	1,633,725	270,238
HPMP stage III	410,872	2,979,815	767,601	4,158,288	457,842
HPMP – energy efficiency (decision 89/6)	38,520	0	0	38,520	0
HCFC activities subtotal	**35,398,145**	**10,035,435**	**3,658,735**	**49,092,314**	**8,788,684**
HFC activities					
Approved KIPs	19,627,608	2,632,381	4,945,837	27,205,826	2,202,879
Approved HFC-23 emission control	552,371	509,571	552,370	1,614,312	509,568
KIP stage I – PRP	263,659	768,403	0	1,032,062	0
KIP stage I	3,955,621	4,521,820	3,424,704	11,902,145	2,264,622
KIP stage I – investment	339,000	0	0	339,000	0
HFC activities subtotal	**24,738,259**	**8,432,175**	**8,922,911**	**42,093,345**	**4,977,069**
Other activities					
Pilot projects for energy efficiency (decision 91/65) – demonstration	4,465,500	0	0	4,465,500	0
Energy efficiency (decision 94/60) – demonstration	749,000	2,140,000	0	2,889,000	0
Energy efficiency (decision 94/60) – investment	4,280,000	1,070,000	0	5,350,000	0
Other activities subtotal	**9,494,500**	**3,210,000**	**0**	**12,704,500**	**0**
Standard activities					
IS	3,819,668	1,505,539	1,552,502	6,877,709	0
Core unit	2,123,183	2,138,045	2,153,012	6,414,240	0

[6] UNEP/OzL.Pro/ExCom/99/22

Description	2027	2028	2029	Total (2027–2029)	Total after 2029
Standard activities subtotal	**5,942,851**	**3,643,584**	**3,705,514**	**13,291,949**	**0**
Total	**75,573,754**	**25,321,193**	**16,287,159**	**117,182,107**	**13,765,753**

*Including agency support costs where applicable.

IV. Performance indicators

17. UNIDO submitted performance indicators pursuant to decision 93/8(d) in its business plan narrative. The Secretariat informed UNIDO of the targets shown in table 4.

Table 4. Performance indicators for UNIDO for 2027

Type of indicator	Short title	Calculation	2027 target
Planning-Approval	Tranches approved	Number of tranches approved vs. those planned*	85
Planning-Approval	Individual projects/ activities approved	Number of projects/activities approved vs. those planned (including project preparation activities)	24
Implementation	Funds disbursed	Based on estimated disbursement in progress reports	15,770,266
Implementation	ODS phase-out for HCFC-related projects	ODS phase-out for HCFC-related projects in ODP tonnes vs. those planned per progress reports	2,887.4 ODP tonnes
Implementation	HFC phase-down for HFC-related projects	HFC phase-down for HFC-related projects in CO_2.eq tonnes vs. those planned per progress reports	2,743,072 CO_2-eq tonnes
Implementation	Project operational completion	Project operational completion vs. planned in progress reports for all activities (excluding project preparation)**	60
Implementation	Gender mainstreaming	Operational policy on gender mainstreaming applied to all approved projects	100%
Administrative	Speed of financial completion	The extent to which projects are financially completed within 12 months after project operational completion	12 months after operational completion
Administrative	Timely submission of project completion reports	Timely submission of project completion reports based on the progress report	2
Administrative	Timely submission of progress reports and business plans	Timely submission of progress reports and business plans and responses unless otherwise agreed	On time

* The targets of an agency will be reduced if it cannot submit a tranche owing to another cooperating agency or lead agency or if the HCFC phase-out management plan or Kigali HFC implementation plan submitted for consideration by the Executive Committee is not approved as a result of factors beyond the control of the national ozone unit and agency.
** The targets of an agency will be reduced if an extension of the completion date has been approved by the Executive Committee.

V. Recommendation

18. The Executive Committee may wish:

(a) To note the UNIDO business plan for 2027–2029 contained in document UNEP/OzL.Pro/ExCom/99/26; and

(b) To approve the performance indicators for UNIDO set out in table 4 of document UNEP/OzL.Pro/ExCom/99/26.

UNITED NATIONS
INDUSTRIAL DEVELOPMENT ORGANIZATION

UNIDO BUSINESS PLAN 2027

Presented to the 99th Meeting of the Executive Committee of the Multilateral Fund

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EXECUTIVE SUMMARY

1. The 2027 Business Plan of UNIDO together with the forecast for 2028 and 2029 represents its rolling Business Plan of Montreal Protocol activities . Funding estimates up to 2029 and beyond have also been provided. This information should be useful to the members of the Executive Committee to the Multilateral Fund to understand the funding needed to reach the 2029 control measures for HCFCs and HFCs and beyond.

2. UNIDO's Business Plan was prepared on the basis of the previous rolling Business Plan, taking into consideration approvals and experience from previous years, requests received from Article 5 countries, established priorities and decisions of the Executive Committee. The Business Plan also reflects the evolving needs of Article-5 countries, especially the needs with regards to meeting the initial obligations under the Kigali Amendment, namely the freeze at the baseline consumption level and a 10% reduction by 2029.

3. This narrative is based on an Excel table included as Annex to this report. The excel table lists all ongoing and planned UNIDO activities for which funding is expected during 2027-2029. Figures are also provided for the period after 2029.

4. In 2027, UNIDO will submit for approval by the Executive Committee forward commitments amounting to USD 72.9 million. New activities focus on HCFC phase-out plans projects for USD 1.5 million. In addition, in 2027 UNIDO plans to submit new activities for HFC Phase-down plans for USD 4.1 million and for energy efficiency pilot projects for 9.5 million.

5. As per the common practice, the associated ODP phase-out is indicated for the HCFC related projects and the associated phase-down of HFCs in metric tonnes is indicated for KIPs. It is worth noting that, in absence of a defined starting point for aggregate reductions in HFC consumption and the associated global warming potential of the HFCs to be phased down, the amounts of HFCs in metric tonnes are provided for indicative purposes only given that countries' compliance will be determined in CO_2 equivalent terms.

6. UNIDO plans to request funding in 2027 under the funding windows for improved energy efficiency when introducing alternatives to HCFCs with low or zero global-warming potential (GWP) in the refrigeration servicing sector for low volume consuming (LVC) countries (decision 89/6) and pilot projects to maintain and/or enhance energy efficiency of replacement technologies and equipment in the context of HFC phase-down (decision 91/65 and 94/60) for a total of USD 9.67 million. As listed in the business plan, about 45% (USD 32.7 million) of UNIDO's 2027 Business Plan is focusing on the phase-out of HCFCs, excluding institutional strengthening projects and preparatory funding. In most projects, the KIP funding is limited to the refrigeration servicing sector.

7. The total amount foreseen in UNIDO's 2027 Business Plan, including forward commitments, new investment, non-investment activities, project preparation and funding of the core unit is USD 72.9 million including support costs and with an expected reduction of 530 ODP tonnes from HCFC phase-out activities.

8. USD 25.3 million worth of projects are earmarked for 2028 with an impact of 219 ODP-tonnes, while for 2029 USD 13.7 million with an impact of 159 ODP tonnes are forecasted.

9. The activities included for 2027 are the following:
   - Tranches from approved HPMPs Stage I in 1 country;
   - Tranches from approved HPMPs Stage II in 25 countries;
   - Tranches from approved HPMPs Stage III in 10 country;
   - Additional funding for energy efficiency for 3 countries;
   - Tranches from approved HFC destruction projects in 2 countries;
   - New HPMPs Stage II in 5 countries;
   - New HPMPs Stage III in 2 countries;
   - New phases of institutional strengthening projects in 9 countries;
   - HFC phase down preparation requests for 3 countries;
   - Tranches from approved KIPs Stage I in 28 countries;
   - New KIPs Stage I for 10 countries;
   - Energy efficiency pilot projects (decision 91/65) for 7 countries and one regional project;
   - Energy efficiency pilot projects (decision 94/60) for 2 countries; and
   - One global request for the Core Unit support cost

10. Any projects submitted to, but not approved, at the 99th Meeting will be added afterwards to the 2027 Business Plan.

1. RESOURCE ALLOCATION

11. In 2027, UNIDO plans to submit projects worth of USD 72.9 million, the majority of which are focused on the phase-out of HCFCs and phase-down of HFCs, including core unit funding of about USD 2.1 million.

12. HCFC phase-out activities form a large part of UNIDO's 2027 Business Plan. HPMPs include servicing sector activities for both low-volume-consuming (LVCs) and non-LVCS. For non-LVCs, they also include investment projects for the conversion of manufacturing enterprises to HCFC alternatives taking into account new technological developments to ensure sustainable conversion of HCFC-based manufacturing enterprises.

13. In line with decision 89/6, UNIDO has carefully planned requests for additional activities for their inclusion in existing and future HCFC phase-out management plans for LVC countries, where needed for the introduction of alternatives to HCFCs with low or zero GWP and for maintaining energy efficiency in the refrigeration servicing sector.

14. Renewal of institutional strengthening projects also form part of UNIDO's 2027-2029 Business Plan.

15. In 2027, UNIDO plans to submit preparatory requests for HFC phase-down plans for 3 countries, tranches from approved KIPs for 27 countries and Stage I of KIPs for 10 countries that have ratified the Kigali Amendment. In the past, preparatory funding requests for HPMP Stage II and Stage III could be submitted two years before the end of the last tranche of Stage I and Stage II. The countries with approved KIP Stage I have multi-year agreements lasting until 2029 or 2030. UNIDO is ready to start planning their requests for preparatory funding for KIP Stage II, should there be an Executive Committee (ExCom) decision taken on this at the 99th meeting.

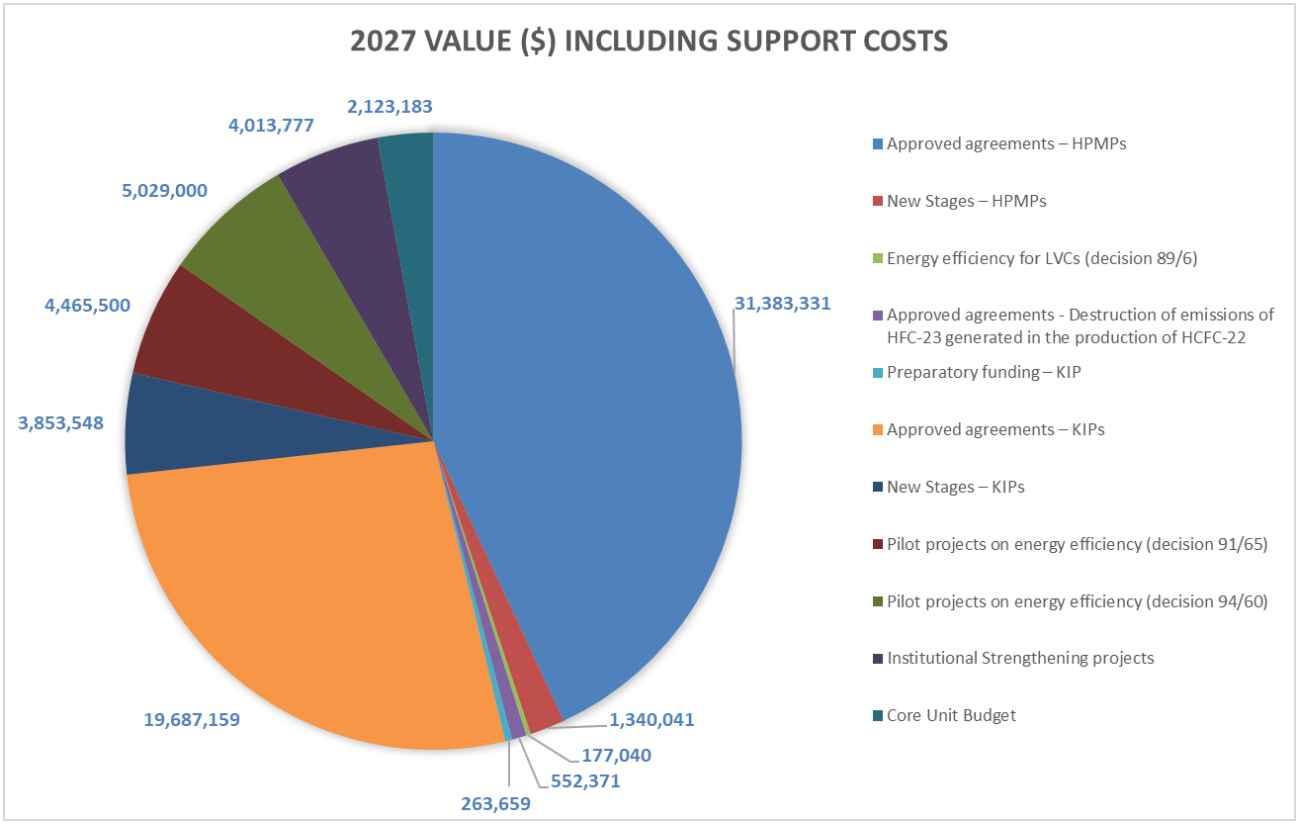
16. In line with decisions 91/65 and 94/60, UNIDO plans to submit pilot projects for 9 countries and one region to maintain and/or enhance energy efficiency of replacement technologies and equipment in the context of HFC phase-down.

17. The total budget for 2027 is USD 72,888,609 including USD 2,123,183 in core unit funding for UNIDO. Table 1 below summarizes the resource allocation of UNIDO's 2027 Business Plan. The core unit funding to be requested does not include the additional US$ 200,000 that were approved each year for the period 2024-2026.

Table 1: Resource allocation per type/sector

Type/sector	Value ($) including support costs	Share of Business Plan allocation (%)
Approved agreements – HPMPs	31,383,331	43.06%
New Stages – HPMPs	1,340,041	1.84%
Energy efficiency for LVCs (decision 89/6)	177,040	0.24%
Approved agreements - Destruction of emissions of HFC-23 generated in the production of HCFC-22	552,371	0.76%
Preparatory funding – KIP	263,659	0.36%
Approved agreements – KIPs	19,687,159	27.01%
New Stages – KIPs	3,853,548	5.29%
Pilot projects on energy efficiency (decision 91/65)	4,465,500	6.13%
Pilot projects on energy efficiency (decision 94/60)	5,029,000	6.90%
Institutional Strengthening projects	4,013,777	5.51%
Core Unit Budget	2,123,183	2.91%
Total	**77,888,609**	**100.00%**

Figure 1: Resource Allocation for 2027 per type/sector



18. The details of the 2027-2029 rolling Business Plan are spelled out in the Business Plan Database.

2. GENERAL OVERVIEW ON ASSISTANCE TO COUNTRIES IN NON-COMPLIANCE

19. In UNIDO's portfolio, there is currently no country being in non-compliance with the control measures of the Montreal Protocol. UNIDO had been providing continuous assistance to countries in non-compliance in previous years.

20. All activities presented in UNIDO's business plan aim at providing assistance to Article 5 countries to comply with their obligations under the Montreal Protocol. Currently the main focus is on the 100% reduction target by 2030 for HCFCs phase-out, freeze of HFC consumption and production at baseline levels during 2027-2028 and 10% reduction target in HFC consumption and production in 2029. Should there be any countries, where UNIDO is an implementing agency, in non-compliance, UNIDO will work closely with the countries concerned to help them return to compliance.

3. PROGRAMME EXPANSION

21. In 2027-2029, UNIDO aims to enhance its assistance to Article 5 countries by strengthening its project portfolio through the implementation of HCFC phase-out management plans, Kigali HFC Implementation Plans, institutional strengthening projects, preparations of new stages of HPMPs as well as KIPs. Two projects for destruction of HFC-23 emissions generated from HCFC-22 production have been approved for UNIDO implementation. UNIDO will request the approved tranches in principle, in line with the projects progress and agreements. UNIDO will seek additional funding for energy efficiency activities to be implemented under the currently ongoing or new stages of HPMPs and also funding for pilot projects on energy efficiency.

22. Should ExCom take a decision at the 99th or later meeting related to the funding of the action plans for the collection, transport and disposal of used or unwanted controlled substances, following the completion of the ODS inventory projects (decision 91/66), UNIDO is ready to support countries with implementation of such action plans. If the 99th ExCom meeting adopts also a decision on the requests for preparation of KIP Stage II, UNIDO stands ready to plan and support countries with such requests, noting that the ongoing KIP Stage I projects are to be completed by 2029 or 2030.

23. UNIDO continues providing support with Stage II and Stage III of HPMPs to all the countries assisted during Stage I and Stage II.

24. The main objective of this Business Plan is to assist Article 5 countries in meeting their obligations under the Montreal Protocol, which are the 100% phase out of HCFCs in 2030, the freeze of HFCs consumption and production at baseline levels in 2027-2028 and 10% HFC reduction in 2029.

25. In 2026, UNIDO will continue to cover all regions (Latin America and the Caribbean, Africa, Asia and Pacific, Europe) with planned activities across various sectors and countries, including project preparation and non-investment activities.

Africa

26. In Africa, funding requests for 32 countries for a total of USD 24,616,048 will be submitted in 2027. These include tranches under approved HPMPs and KIPs, new stages of HPMPs and KIPs, additional funding for energy efficiency for LVCs and pilot projects, institutional strengthening projects and preparatory assistance for KIPs. UNIDO is cooperating with UNEP on several projects in African countries.

Asia and the Pacific

27. In Asia and the Pacific, funding requests for 8 countries for a total of USD 7,924,814 will be submitted in 2027. Planned projects are tranches under approved HPMPs, new stages of HPMPs, institutional strengthening projects and preparatory assistance for KIPs. UNIDO is cooperating with UNEP and UNDP on several projects in countries from the region.

Europe

28. In Europe, funding requests for 7 countries for a total of USD 8,954,507 will be submitted in 2027. Planned projects are tranches under approved HPMPs and KIPs, new stages of HPMPs, institutional strengthening projects and pilot projects on energy efficiency. UNIDO is cooperating with UNEP on several projects in European countries.

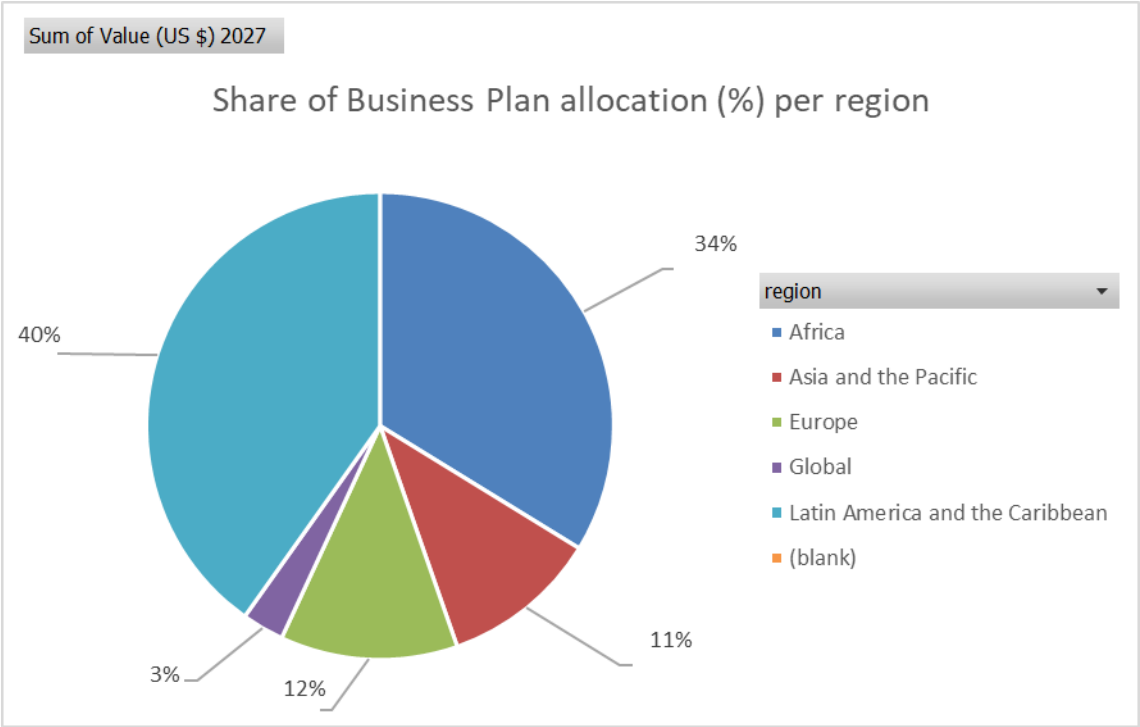
Latin America and the Caribbean

29. In Latin America and the Caribbean region, the planned requests to be submitted for 17 countries in 2025 for a total of 29,270,056. These include tranches under approved HPMPs, KIPs and of projects for destruction of emissions of HFC-23 generated in the production of HCFC-22, new stages of HPMPs and KIPs, institutional strengthening projects and energy efficiency pilot projects. UNIDO is cooperating with UNEP and UNDP on several projects in countries from Latin America and the Caribbean region.

Global

30. UNIDO will request the Core Unit Budget in the amount of USD 2,123,183.

Figure 2: UNIDO's 2027 Business Plan by Region



4. PERFORMANCE INDICATORS

31. The 93rd Meeting of ExCom reviewed the performance indicators. The new weightings, based on decision 93/8, are indicated in the below table.

Type of Indicator	Short title	Calculation	Weighting	Target 2027
Planning--Approval	Tranches approved	Number of tranches approved vs. those planned[1]	10	82
Planning--Approval	Individual projects/ activities approved	Number of projects/activities approved vs. those planned (including project preparation activities)	10	27
	Sub-total		**20**	
Implementation	Funds disbursed	Based on estimated disbursement in progress report	15	USD 15.7 million
Implementation	ODS phase-out for HCFC-related projects	ODS phase-out for HCFC-related projects in ODP tonnes vs. those planned per progress reports	10	2,887.7 ODPt
Implementation	HFC phase-down for HFC-related projects	HFC phase-down for HFC-related projects in CO2-eq tonnes vs. those planned per progress reports	10	2,743,072 CO2-eq tonnes
Implementation	Project operational completion	Project operational completion vs. planned in progress reports for all activities (excluding project preparation)[2]	15	60
Implementation	Gender mainstreaming	Operational policy on gender mainstreaming applied to all approved projects	10	All projects approved in 2027
	Sub-total		**60**	
Administrative	Speed of financial completion	The extent to which projects are financially completed 12 months after project completion	10	12 months after operational completion
Administrative	Timely submission of project completion reports	Timely submission of project completion reports based on the progress report	5	On time

[1] The targets of an agency will be reduced if it cannot submit a tranche owing to another cooperating agency or lead agency or if the HCFC phase-out management plan or Kigali HFC implementation plan submitted for consideration by the Executive Committee is not approved as a result of factors beyond the control of the national ozone unit and agency.

[2] The targets of an agency will be reduced if an extension of the completion date has been approved by the Executive Committee.

Type of Indicator	Short title	Calculation	Weighting	Target 2027
Administrative	Timely submission of progress reports and business plans	Timely submission of progress reports and business plans and responses unless otherwise agreed	5	On time
	Sub-total		**20**	
	Total		**100**	

5. INITIATIVES TO ENSURE COMPLIANCE

32. Successful and timely implementation of all ongoing activities especially under HPMPs and KIPS is essential for Montreal Protocol Article 5 parties compliance with their control measures. Special attention is also given to countries that have previously been in non-compliance and have decisions outlining plans of actions with time-specific benchmarks to return to compliance.

33. UNIDO continues to provide support at all levels to ensure timely completion of approved projects, and to facilitate compliance of the recipient countries with their Montreal Protocol obligations, including:

- Regular follow-up and coordination between with the staff of the National Ozone Units and UNIDO's staff. This ensures effective actions on critical issues including resolving bottlenecks for example in site preparation, customs clearance, installation, commissioning and safety certification, monitoring of HCFC-related equipment .
- Active participation of UNIDO in the Regional Network Meetings and thematic workshops for sharing expertise, experiences and lesson learned as well as providing additional support to UNIDO's counterpart countries.
- Communication and interaction between regional and country offices to ensure the smooth implementation according to project plans. UNIDO regional and country offices including senior management are regularly briefed by the Montreal Protocol Unit's (MPU) based at UNIDO HQ on ongoing and future activities. They are involved in the implementation process and are following up on the progress.
- Offering additional assistance to the countries that face challenging in timely submission of Article 7 and country programme data as well as those that need to revise their baseline data for HFCS through the Implementation Committee. UNIDO assists countries in implementing activities related to establishment of better data collection, monitoring and reporting systems.
- Regularly participation by UNIDO in the meetings of the Implementation Committee as an observer to stay abreast with compliance issues, and support cases of countries that have decisions related to compliance with data reporting obligations or control measures under the Protocol. UNIDO also participates in OEWG and MOP to follow the global policy discussions to understand how this impacts the decision-making of the

Executive Committee and implementation direction under the Multilateral Fund as well as to meet bilaterally with counterpart countries for further enhancement of collaboration and implementation process.