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EXECUTIVE COMMITTEE OF
THE MULTILATERAL FUND FOR THE
IMPLEMENTATION OF THE MONTREAL PROTOCOL
Ninety-seventh Meeting
Montreal, 1-5 December 2025
Item 8(c)(iii) of the provisional agenda[1]

UNEP BUSINESS PLAN FOR 2026–2028

Introduction

1. This document presents the UNEP business plan for 2026–2028 and includes the planned activities for the reduction of controlled substances and other activities under the Montreal Protocol during the period 2026–2028. The narrative of UNEP's business plan for 2026–2028 is attached to the present document.

2. This document consists of the following sections:

I. Planned activities during the period 2026–2028

II. Secretariat's comments

III. Proposed adjustments by the Secretariat

IV. Performance indicators

V. Policy issues

VI. Recommendation

I. Planned activities during the period 2026–2028

3. Table 1 sets out, by year, the value of activities included in UNEP's business plan.

[1] UNEP/OzL.Pro/ExCom/97/1

Table 1. Resource allocation in the UNEP business plan for 2026–2028 (US $)* – as submitted

Description	2026	2027	2028	Total (2026–2028)	Total after 2028
HCFC activities					
Approved HCFC phase-out management plans (HPMPs)	11,458,170	5,577,573	1,898,002	18,933,745	6,395,823
HPMP stage II – project preparation (PRP)	50,850	0	0	50,850	0
HPMP stage II	283,312	1,470,129	133,001	1,886,442	2,273,803
HPMP stage III – PRP	62,150	0	0	62,150	0
HPMP stage III	1,665,414	1,555,618	329,731	3,550,763	2,332,152
HPMP – energy efficiency (decision 89/6)	1,968,308	174,020	0	2,142,328	
HCFC activities subtotal	**15,488,204**	**8,777,339**	**2,360,734**	**26,626,278**	**11,001,778**
HFC activities					
Approved Kigali HFC implementation plans (KIPs)	1,141,936	3,047,140	0	4,189,076	871,972
KIP stage I – PRP	1,585,116	482,510	0	2,067,626	0
KIP stage I	1,667,477	1,083,783	887,289	3,638,549	2,521,619
HFC activities subtotal	**4,394,529**	**4,613,433**	**887,289**	**9,895,251**	**3,393,591**
Other activities					
Pilot projects for energy efficiency (decision 91/65)	2,522,500	339,000	0	2,861,500	0
Other activities subtotal	**2,522,500**	**339,000**	**0**	**2,861,500**	**0**
Standard activities					
Institutional strengthening (IS)	10,008,304	11,032,246	1,662,377	22,702,927	0
Compliance Assistance Programme (CAP)	12,650,848	13,030,373	13,421,285	39,102,506	0
Standard activities subtotal	**22,659,152**	**24,062,619**	**15,083,662**	**61,805,433**	**0**
Total	**45,064,385**	**37,792,392**	**18,331,685**	**101,188,462**	**14,395,369**

* Including agency support costs where applicable.

II. Secretariat's comments

II.1 HCFC activities

Stage II of HPMPs

4. The total level of funding for stage II of HPMPs for nine low-volume-consuming (LVC) countries to meet the 100 per cent reduction of the HCFC baseline amounts to US $2.25 million (including US $1.07 million for 2026–2028 and US $1.18 million for the period after 2028).

5. The total level of funding for stage II of HPMPs for two non-LVC countries amounts to US $1.91 million (including US $814,654 for 2026–2028 and US $1.1 million for the period after 2028).

6. A total of US $50,850 is included in the business plan for project preparation for stage II of HPMPs for two countries for 2026.

Stage III of HPMPs

7. The total level of funding for stage III of HPMPs for three LVC countries to meet the 100 per cent reduction of the HCFC baseline amounts to US $347,989 (including US $259,189 for 2026–2028 and US $88,800 for the period after 2028).

8. The total level of funding for stage III of HPMPs for five non-LVC countries amounts to US $5.53 million (including US $3.29 million for 2026–2028 and US $2.24 million for the period after 2028).

9. A total of US $62,150 is included in the business plan for the preparation of stage III of the HPMPs for two countries for 2026.

Energy efficiency for LVC countries (decision 89/6)[2]

10. A total of US $2.14 million is included in the business plan for energy efficiency activities for 22 LVC countries for 2026–2027.

II.2 HFC-related activities

KIP project preparation

11. A total of US $2.07 million is included in the business plan for project preparation activities for KIPs for 18 countries in 2026–2027.

12. Of the 18 countries for which KIP project preparation activities have been included, 11 have not yet ratified the Kigali Amendment, but have submitted the required letter from their respective Government indicating their intent to make best efforts to ratify the Kigali Amendment in line with decision 84/46(f).

Stage I of KIPs

13. A total of US $6.16 million is included in the business plan for stage I of the KIPs for 31 countries (including US $3.64 million for 2026–2028 and US $2.52 million for the period after 2028). All these countries have ratified the Kigali Amendment.

II.3 Other activities

Pilot projects for energy efficiency (decision 91/65)[3]

14. A total of US $2.86 million is included in the business plan under the funding window for pilot projects for energy efficiency for 2026–2027 for three countries and one regional project in the Pacific Island countries.

II.4 CAP

15. The cost for CAP is expected to increase at an annual rate of 3 per cent as agreed by the Executive Committee. The total level of funding for CAP is US $39.1 million for 2026–2028. The CAP budget for 2026 has been submitted to the 97th meeting.[4]

III. Proposed adjustments by the Secretariat

16. The adjustments to the UNEP business plan for 2026–2028 were based on relevant decisions of the Executive Committee. In reviewing the revised UNEP business plan for 2026–2028, the Secretariat noted that the following adjustments were not included:

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[2] Decision 89/6 allowed bilateral and implementing agencies, when submitting existing and future stages of HPMPs for LVC countries, to include the funding associated with the need for the introduction of alternatives to HCFCs with low- or zero-global-warming potential and for maintaining energy efficiency in the refrigeration servicing sector.
[3] The Executive Committee established a funding window and criteria for pilot projects to maintain and/or enhance energy efficiency of replacement technologies and equipment in the context of HFC phase-down. The duration of the window for the proposal of projects under decision 91/65 only for the servicing activities was extended to the 100th meeting, inclusive (decision 95/87(d)).
[4] UNEP/OzL.Pro/ExCom/97/83

Table 2. Adjustments to the UNEP business plan for 2026–2028 (US $)* – as proposed by the Secretariat

Adjustment	2026–2028	After 2028
MYA values to reflect the actual amounts approved under the Agreements, including MYA tranches: (i) that are due but have not been submitted to the 97th meeting; and (ii) that are removed because they have been submitted to the 97th meeting	104,694	0
PRP for stage II of HPMPs submitted to the 97th meeting	(28,250)	0
PRP for stage III of HPMPs already approved	(33,900)	0
Energy efficiency for LVC countries pursuant to decision 89/6 submitted to the 97th meeting	(174,020)	0
PRP for stage I of KIPs submitted to the 97th meeting	(439,570)	0
KIP stage I values to reflect the draft Agreements submitted to the 97th meeting	(4,122)	(1,721)

* Including agency support costs where applicable.

17. Table 3 presents the results of the Secretariat's proposed adjustments to the UNEP business plan for 2026–2028, which are also addressed in the context of the consolidated business plan of the Multilateral Fund for 2026–2028.[5]

Table 3. Resource allocation in UNEP's adjusted business plan for 2026–2028 (US $)*

Description	2026	2027	2028	Total (2026–2028)	Total after 2028
HCFC activities					
Approved HPMPs	11,562,864	5,577,573	1,898,002	19,038,439	6,395,823
HPMP stage II – PRP	22,600	0	0	22,600	0
HPMP stage II	283,312	1,470,129	133,001	1,886,442	2,273,803
HPMP stage III – PRP	28,250	0	0	28,250	0
HPMP stage III	1,665,414	1,555,618	329,731	3,550,763	2,332,152
HPMP – energy efficiency (decision 89/6)	1,794,288	174,020		1,968,308	
HCFC activities subtotal	**15,356,728**	**8,777,339**	**2,360,734**	**26,494,802**	**11,001,778**
HFC activities					
Approved KIPs	1,141,936	3,047,140	0	4,189,076	871,972
KIP stage I – PRP	1,145,546	482,510	0	1,628,056	0
KIP stage I	1,667,477	1,083,783	883,167	3,634,428	2,519,897
HFC activities subtotal	**3,954,959**	**4,613,433**	**883,167**	**9,451,560**	**3,391,869**
Other activities					
Pilot projects for energy efficiency (decision 91/65)	2,522,500	339,000	0	2,861,500	0
Other activities subtotal	**2,522,500**	**339,000**	**0**	**2,861,500**	**0**
Standard activities					
IS	10,008,304	11,032,246	1,662,377	22,702,927	0
CAP	12,650,848	13,030,373	13,421,285	39,102,506	0
Standard activities subtotal	**22,659,152**	**24,062,619**	**15,083,662**	**61,805,433**	**0**
Total	**44,493,339**	**37,792,392**	**18,327,564**	**100,613,295**	**14,393,648**

* Including agency support costs where applicable.

IV. Performance indicators

18. UNEP submitted performance indicators pursuant to decision 93/8(d)[6] in its business plan narrative. The Secretariat informed UNEP of the targets shown in table 4.

[5] UNEP/OzL.Pro/ExCom/97/20

[6] Decision 93/8(d) does not include performance indicators for UNEP's CAP.

Table 4. Performance indicators for UNEP for 2026

Type of indicator	Short title	Calculation	2026 target
Planning-Approval	Tranches approved	Number of tranches approved vs. those planned*	73
Planning-Approval	Individual projects/ activities approved	Number of projects/activities approved vs. those planned (including project preparation activities)	75
Implementation	Funds disbursed	Based on estimated disbursement in progress reports	27,232,727
Implementation	ODS phase-out for HCFC-related projects	ODS phase-out for HCFC-related projects in ODP tonnes vs. those planned per progress reports	268.5 ODP tonnes
Implementation	HFC phase-down for HFC-related projects	HFC phase-down for HFC-related projects in CO_2-eq tonnes vs. those planned per progress reports	682,544 CO_2-eq tonnes
Implementation	Project operational completion	Project operational completion vs. planned in progress reports for all activities (excluding project preparation)**	146
Implementation	Gender mainstreaming	Operational policy on gender mainstreaming applied to all approved projects	100%
Administrative	Speed of financial completion	The extent to which projects are financially completed within 12 months after project operational completion	12 months after operational completion
Administrative	Timely submission of project completion reports	Timely submission of project completion reports based on the progress report	0
Administrative	Timely submission of progress reports and business plans	Timely submission of progress reports and business plans and responses unless otherwise agreed	On time

* The targets of an agency will be reduced if it cannot submit a tranche owing to another cooperating agency or lead agency or if the HCFC phase-out management plan or Kigali HFC implementation plan submitted for consideration by the Executive Committee is not approved as a result of factors beyond the control of the national ozone unit and agency.
** The targets of an agency will be reduced if an extension of the completion date has been approved by the Executive Committee.

V. Policy issues

19. UNEP presents the following policy issue for consideration by the Executive Committee, regarding the preparation for stage II of the KIPs. This issue is considered under the consolidated business plan of the Multilateral Fund for 2026–2028.[7]

20. UNEP has included several requests for project preparation for stage II of the KIPs in its initial 2026–2028 business plan. However, at present, there is no decision allowing the inclusion of such activities in the business plan. Consequently, the Secretariat has removed these requests from the initial submission. UNEP would like to seek guidance from the Executive Committee regarding the appropriate timing for including project preparation activities for stage II of the KIPs in its business plan.

VI. Recommendation

21. The Executive Committee may wish:

(a) To note the UNEP business plan for 2026–2028 contained in document UNEP/OzL.Pro/ExCom/97/23; and

(b) To approve the performance indicators for UNEP set out in table 4 of document UNEP/OzL.Pro/ExCom/97/23.

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[7] UNEP/OzL.Pro/ExCom/97/20

UNITED NATIONS ENVIRONMENT PROGRAMME
2026-2028 BUSINESS PLAN

PRESENTED TO THE
97TH MEETING OF THE EXECUTIVE COMMITTEE
OF THE MULTILATERAL FUND FOR THE IMPLEMENTATION
OF THE MONTREAL PROTOCOL

OCTOBER 2025

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EXECUTIVE SUMMARY

The United Nations Environment Programme (UNEP) is submitting this document for the consideration of the 97th meeting of the Executive Committee of the Multilateral Fund for the Implementation of the Montreal Protocol. The document presents UNEP's rolling three-year Business Plan for its Montreal Protocol-related projects covering the years 2026-2028. It comprises:

- Narrative.
- Annex: Projects planned for submission (spreadsheet submitted separately).

UNEP has developed this Business Plan in response to the current and anticipated needs of Article 5 countries, identified through a combination of data sources and extensive consultations with National Ozone Officers. In alignment with its mandate under the Montreal Protocol, UNEP continues to provide targeted assistance to these countries in fulfilling their obligations related to the phase-out of hydrochlorofluorocarbons (HCFCs), achieving the complete phase-out by 2030. To ensure compliance with the agreements established with the Executive Committee, continued efforts are required to implement the tranches of HCFC Phase-out Management Plans (HPMPs) within the various stages (I, II and III). These programmatic actions are critical not only to facilitate the complete phase-out of HCFCs by 2030, but also to reinforce national frameworks that will ensure sustained compliance and effective management in the post-phase-out period.

UNEP continues providing assistance to Article 5 countries to ratify the Kigali Amendment as soon as possible and support activities that the countries need to meet their first obligations under the Amendment once they ratify. In relation to this, UNEP is including requests for the preparation of the Kigali HFC Implementation Plans (KIPs) to meet initial reduction obligations for the phase-down of hydrofluorocarbons (HFCs) in accordance with Executive Committee decision 87/50. This Business Plan includes KIP implementation Stage I tranches according to the refrigeration servicing sector guidelines (decision 92/37). While Stage I KIP preparation and submission have already been completed for many countries, UNEP continues to support the remaining countries in finalizing and submitting their plans to ensure timely compliance with the Amendment's initial obligations.

UNEP prioritizes CAP assistance for low volume consuming countries (LVCs), which have specific needs and conditions, and which require tailored and continuing support. Through decision 93/95 (d)(ii), the Executive Committee approved an increase in the CAP budget for the years 2024, 2025 and 2026 for providing technical and policy assistance to LVC countries to support KIP implementation.

UNEP will achieve its Business Plan objectives through a combination of compliance assistance services delivered through the 2025 Compliance Assistance Programme (CAP),[1] as well as the ongoing and planned national, regional, and global projects detailed in this document. The project types include:

- Preparation and implementation of HPMPs for both Stages II and III;

[1] In addition to the projects indicated in this Business Plan, during 2026 UNEP will also provide through its CAP country-specific special compliance services, the operation of 10 Regional/sub-Regional Networks of Ozone Officers, facilitation of South-South cooperation, assistance with regional awareness activities, and provision of a global tools and products that provides National Ozone Units with services that contribute towards HCFC phase out and HFC phase down.

- Additional activities for introduction low or zero GWP alternatives and energy efficiency (decision 89/6);
- Institutional Strengthening projects;
- Remaining Enabling Activities projects;
- Preparation and implementation of KIPs.
- Energy efficiency pilot projects (decision 91/65).

In addition to the anticipated projects, UNEP will implement HPMP and KIP verification projects under this Business Plan as and when requested by the Executive Committee during 2026-2028.

UNEP will deliver the projects in this Business Plan and perform the project development, monitoring and reporting duties required of all Implementing Agencies through the proposed 2026 CAP Work Programme. In addition to the projects detailed in this Business Plan, UNEP continues to assist several bilateral agencies with the implementation of their Multilateral Fund projects through CAP and engages in select partnerships for Montreal Protocol objectives complementary to the Multilateral Fund (including projects and activities).[2]

UNEP is planning project submissions over the next three years as follows: US$ 45,064,385 for 2026, US$ 37,792,392 for 2027, and US$ 18,331,685 for 2028, all inclusive of the respective annual CAP budgets and programme support costs (PSC).

For 2026, UNEP will prepare and submit 154 individual projects to the Executive Committee, including new projects, planned tranches of previously approved multi-year agreements (MYAs), and the annual CAP Work Programme and Budget for the year 2027.

I. METHODOLOGY

This section describes the methodology, consultations, guidance, and inputs UNEP used when developing this Business Plan. UNEP has:

- Consulted with National Ozone Officers in Article 5 countries during 2025 on their countries' business planning needs, through direct contacts with Ozone Officers.
- Reviewed and drew on experiences gained from implementation of its 2025-2027 Business Plan,[3] taking into account new trends and emerging developments.
- Considered the programmatic direction and activities included in its approved 2025 CAP Work Programme and Budget.[4]
- Followed the guidance provided by the Multilateral Fund Secretariat via electronic means.

[2] This Business Plan provides details about the individual *projects* proposed for UNEP's implementation from 2026 through 2028. UNEP will report details on its performance with implementing the projects through its UNEP's Annual and Financial Progress Report. For details about non-project *activities and services* delivered by UNEP through the CAP, please refer to the 2026 CAP Work Programme and Budget.
[3] UNEP/OzL.Pro/ExCom/95/28
[4] UNEP/OzL.Pro/ExCom/95/83

- Consulted with the other Implementing Agencies and bilateral agencies to increase collaborative and mutually-supportive initiatives and to avoid duplication of effort.
- Considered applicable Executive Committee decisions as guidance for this Business Plan.
- Followed the guidance provided by the Multilateral Fund Secretariat during the Inter-Agency Coordination Meetings of 2025, which were organized on 4-5 March and 9-11 September.

II. MULTILATERAL FUND TARGETS

A. OBJECTIVES OF THE THREE-YEAR BUSINESS PLAN

The focus and orientation of UNEP's work continues to be defined by the evolving needs of Article 5 countries as they progress in their implementation of the Montreal Protocol, as they meet and sustain compliance with specific obligations under HCFC phase out and HFC phase down.

This Business Plan also supports the objectives set forth in the *2024-2026 Compliance Assistance Programme Strategy* (submitted to the 93rd Executive Committee meeting), which details UNEP's vision and approach for CAP for that period. The strategy identified eight major desired outcomes that UNEP will support during the three-year period:

OUTCOME 1	NATIONAL OZONE UNITS EFFECTIVELY MANAGE THEIR NATIONAL PROGRAMMES
OUTCOME 2	ARTICLE 5 COUNTRIES REPORT ACCURATE AND TIMELY DATA
OUTCOME 3	EFFECTIVE LEGAL, REGULATORY AND POLICY FRAMEWORKS ARE IN PLACE AND ENFORCED
OUTCOME 4	IMPORTS AND EXPORTS ARE CONTROLLED, AND ILLEGAL TRADE IS REDUCED/PREVENTED
OUTCOME 5	KEY STAKEHOLDERS AND THE PUBLIC ENTHUSIASTICALLY SUPPORT NATIONAL COMPLIANCE PROGRAMMES
OUTCOME 6	NON-ODS, LOW GWP TECHNOLOGY IS ADOPTED AND USED SAFELY, AND SERVICING SECTOR WORKFORCE SKILLS ARE STRENGTHENED
OUTCOME 7	ENERGY EFFICIENCY IS MAINTAINED OR INCREASED IN THE RAC SECTOR
OUTCOME 8	GENDER ISSUES AND APPROACHES ARE CONSIDERED AND ADDRESSED IN MONTREAL PROTOCOL PROGRAMMES AND PROJECTS
CONTRIBUTING TO ACHIEVING ALL OUTCOMES	ARTICLE 5 COUNTRIES MEET THEIR COMMITMENTS THROUGH EFFECTIVE AND TIMELY IMPLEMENTATION OF MULTILATERAL FUND PROJECTS

Implementation of MLF's Gender Policy in UNEP OzonAction projects

In the context of the 2026–2028 Business Plan, UNEP will continue to implement the Multilateral Fund's (MLF) Gender Policy across all projects and throughout the entire project cycle. This commitment is complemented by UNEP's adherence to its own corporate Gender Equality and the Environment Policy and Strategy, ensuring that gender considerations are integrated into all aspects of its work and that their implications for MLF-funded projects are closely monitored.

UNEP will continue to use CAP services to assist NOUs in implementing decisions 91/63 (gender objective and indicators in the IS projects) and 92/40 (mandatory gender requirements and indicators for HPMPs and KIPs). The OzonAction will promote the use of an uniform Gender Assessment methodology for MLF-funded projects that were developed in cooperation with UNEP's Gender and Safeguards Unit. It will also continue to monitor and report on adherence to the MLF's Gender policy in KIP preparation and implementation. UNEP will continue to support interested NOU's in implementing specific gender activities as part of their national projects.

UNEP will further engage with regional and international partners in the refrigeration, air conditioning, and heat pump (RACHP) sector to raise awareness, identify challenges, and promote opportunities for women. A key partner in this effort is the International Network for Women in Cooling (INWIC), which will continue to publish its newsletter, promote a brochure aimed at attracting young women to the RACHP sector, offer mentoring and networking services, and lead campaigns to reshape the public image of the sector by increasing the visibility of women through photos and videos. These resources will be made available to NOUs to support gender-responsive planning and implementation in MLF-funded projects.

B. RESOURCE ALLOCATION

During this Business Plan period, UNEP plans to prepare and submit for approval the projects as detailed in the separate annex "Projects planned for submission 2026-2028." UNEP's proposed resource allocation plan is as follows:

Project	Type	Value (US$ inclusive of PSC)			Total 2026-2028
		2026	2027	2028	
HPMP Stage I implementation	PHA	715,019	0	0	715,019
HPMP Stage II preparation	PRP	50,850	0	0	50,850
HPMP Stage II implementation	PHA	8,982,578	6,711,115	1,767,363	17,461,056
HPMP Stage III preparation	PRP	62,150	0	0	62,150
HPMP Stage III implementation	PHA	3,709,299	1,892,205	593,371	6,194,875
Additional activities for introduction low or zero GWP alternatives and EE decision 89/6	PHA	1,968,308	174,020	0	2,142,328
KIP preparation	PRP	1,585,116	482,510	0	2,067,626
KIP Stage I implementation Plan	KIP	2,809,413	4,130,923	887,289	7,827,625
Institutional Strengthening	INS	10,008,304	11,032,246	1,662,377	22,702,927
Compliance Assistance Programme	TAS	12,650,848	13,030,373	13,421,285	39,102,506
Energy efficiency pilot project under decision 91/65	TAS	2,522,500	339,000	0	2,861,500
Grand total		**45,064,385**	**37,792,392**	**18,331,685**	**101,188,462**

III. Planned Business Plan Activities

This section describes costed projects at the national, regional, and global levels in the 2026-2028 period proposed by UNEP. All projects are included in the Annex.

A. National Level

Through this Business Plan, UNEP will deliver the following projects at the national level:

- HPMP project preparation and implementation. UNEP will assist Article 5 countries with Stage II and Stage III preparation in accordance with Executive Committee policies and guidelines. UNEP will also assist countries with the implementation of the non-investment components of the HPMPs (Stages I, II and III) in cooperation with other Implementing Agencies and bilateral partners.

- Additional activities for introduction low or zero GWP alternatives and energy efficiency. UNEP included the funding associated with need for the introduction of alternatives to HCFCs with low or zero-GWP and for maintaining energy efficiency in the refrigeration servicing sector according to decision 89/6 which allows bilateral and implementing agencies to submit these proposals.

- Institutional Strengthening (IS) projects. UNEP provides 99 countries with ongoing technical assistance and administrative support for the implementation of their IS projects, including the submission of IS renewals and assistance with activities covered by these projects. UNEP will submit such projects as per the appropriate timing and when all the necessary pre-conditions have been met (e.g., disbursal rate, reporting obligations). This service is performed as part of CAP services, with UNEP earning 0% PSC for these projects.

- Preparation of the Kigali HFC implementation plans (KIPs). UNEP included funding for the preparation of national implementation plans to meet initial reduction obligations for the phase-down of HFCs according to Executive Committee decision 87/50.

- KIP HFC Phase Down Implementation Plan (Stage I). UNEP includes KIPs implementation in the business plan for countries that had ratified the Kigali Amendment according to decision 92/37.

- Energy efficiency pilot projects. Under decision 91/65, a funding window of US$ 20 million for pilot projects to maintain and/or enhance energy efficiency in the context of the HFC phase-down is available to countries that have ratified the Kigali Amendment and that wish to avail themselves of such funding. As pilot project proposals can be submitted up to 100th Executive Committee meeting, UNEP's Business Plan has several requests for which the submission and implementation will fall under the period covered by this decision.

It is important to note that in absence of defined starting point for aggregate reductions in HFC consumption and the associated GWP of the HFCs that will be phased down, the amounts of HFCs in metric tonnes are for indicative purposes only as the countries' compliance will be in CO_2 equivalent.

B. REGIONAL LEVEL

Through this Business Plan, UNEP plans to deliver the following projects at the regional level:

- Regional HPMP Stage II for 12 Pacific Island Countries (PICs). This project supports the Cook Islands, Kiribati, Marshall Islands, Federated States of Micronesia, Nauru, Niue, Palau, Samoa, Solomon Islands, Tonga, Tuvalu, and Vanuatu.
- Regional KIP stage I implementation for 12 Pacific Island Countries (PICs). This project supports the Cook Islands, Kiribati, the Marshall Islands, the Federated States of Micronesia, Nauru, Niue, Palau, Samoa, Solomon Islands, Tonga, Tuvalu and Vanuatu.
- Regional Energy Efficiency project for PICs under 91/65

C. GLOBAL LEVEL

N/a

D. NEW PROJECT TYPES

N/A

IV. PERFORMANCE INDICATORS

UNEP expects that the services, activities, and projects identified in the proposed 2025-2027 Business Plan will result in:

- Improved capabilities and technical skills of NOUs staff to effectively carry out approved phase-out programmes and thus ensure sustained compliance;
- Countries in non-compliance received necessary support enabling swift return to compliance;
- Increased high-level political commitment to the ozone agreements;
- HCFC phase-out obligations mainstreamed into national environmental strategies/policies;
- Timely and efficient HCFC phase out due to HPMP implementation and clearinghouse services;
- Increased number of Article 5 Parties ratifying the Kigali Amendment and/or undertaking activities required for meeting their initial obligations under the Amendment;
- Provision of technical support to countries to prepare KIP Stage I;
- Implementing KIP strategies where projects have been approved by the Executive Committee;
- Enhanced awareness of users and other relevant stakeholders of forthcoming reductions in HCFC supply and availability of viable alternatives;
- All client countries reported Article 7 and Country Programme data by established deadlines and quality of reported data improved. Provide assistance to use online CP data reporting platform;
- Improved HCFC and HFC-related policy instruments;
- Efficient operation and enforcement of HCFC licensing and quota systems;
- NOUs provided with best available information that enable them to make decisions on alternative technologies, sound approaches and methodologies;

- Broadened and strengthened regional cooperation in the implementation of the ozone treaties;
- Increased number of countries benefiting from direct country-to-country assistance;
- Concerted actions taken at national and regional levels to combat illegal trade in HCFC;
- Improved access to HCFC-related technical information and enhanced experience exchange;
- Support provided for the implementation of investment projects through strengthened institutional and legal frameworks.

UNEP proposes to adopt the following performance indicators for 2026:

TABLE 1: PERFORMANCE INDICATORS APPLICABLE TO ALL AGENCIES

Type of Indicator (Existing, Modified, New)	Short Title	Calculation	UNEP proposal for 2026
Planning--Approval	Tranches approved	Number of tranches approved vs. those planned*	72**
Planning--Approval	Individual projects/ activities approved	Number of projects/activities approved vs. those planned (including project preparation activities)	82
Implementation	Funds disbursed	Based on estimated disbursement in progress report in USD	27,232,727
Implementation	ODS phase-out for HCFC-related projects	ODS phase-out for HCFC-related projects in ODP tonnes vs. those planned per progress reports	508.3
Implementation	HFC phase-down for HFC-related projects	HFC phase-down for HFC-related projects in CO2-eq tonnes vs. those planned per progress reports	702,437
Implementation	Project operational completion	Project operational completion vs. planned in progress reports for all activities (excluding project preparation)	98
Implementation	Gender mainstreaming	Operational policy on gender mainstreaming applied to all approved projects	Yes, applied to all projects
Administrative	Speed of financial completion	The extent to which projects are financially completed 12 months after project completion	12
Administrative	Timely submission of project completion reports	Timely submission of project completion reports based on the progress report	On time
Administrative	Timely submission of progress reports and business plans	Timely submission of progress reports and business plans and responses unless otherwise agreed	On time

* The target of an agency would be reduced if it could not submit a tranche owing to another cooperating or lead agency, if agreed by that agency.

** UNEP included in this performance indicator the HPMP tranches under stages I, II, and III and KIP implementation tranches.

TABLE 2: PERFORMANCE INDICATORS APPLICABLE TO UNEP'S COMPLIANCE ASSISTANCE PROGRAMME

Performance Indicator	Data	Assessment	UNEP's proposal for 2026
Efficient follow-up to regional network/ thematic meetings	List of recommendations emanating from 2024-2025 regional network/thematic meetings	Implementation rate of those meeting recommendations that are to be implemented in 2026	90% implementation rate
Effective support to NOUs in their work, particularly guidance to new NOUs	List of innovative ways/means/products/ services for supporting NOUs in their work, with specification of those destined for new NOUs	Number of innovative ways, means, products, services for supporting NOUs in their work, with specification of those destined for new NOUs	- 7 such ways, means, products, services; -All new NOUs receive capacity building support.
Assistance to countries in actual or potential noncompliance (as per MOP decisions and/or as per reported Article 7 data and trend analysis)	List of countries in actual or potential on compliance that received CAP assistance outside the network meetings	Number of countries in actual or potential non-compliance that received CAP assistance outside the network meetings	All such countries
Innovations in production and delivery of global and regional information products and services	List of global and regional information products and services destined for new target audiences or that reach existing target audiences in new ways	Number of global and regional information products and services destined for new target audiences or that reach existing target audiences in new ways	7 such products and services
Close cooperation between CAP regional teams and Implementing and bilateral agencies working in the regions	List of joint missions/ undertakings of CAP regional staff with Implementing and bilateral agencies	Number of joint missions/undertakings	2 in each region.

V. POLICY, ADMINISTRATIVE AND FINANCIAL ISSUES

UNEP has included several requests for project preparation for Stage II of the Kigali HFC Implementation Plans (KIPs) in its 2026–2028 Business Plan. However, at this time, there is no Executive Committee decision allowing the inclusion of Stage II KIP project preparation activities in the Business Plan. As a result, the Secretariat has removed all such activities from the current plan. UNEP seeks the guidance of the Executive Committee on the appropriate timing for including Stage II KIP project preparation in Business Plan.