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EXECUTIVE COMMITTEE OF
THE MULTILATERAL FUND FOR THE
IMPLEMENTATION OF THE MONTREAL PROTOCOL
Ninety-ninth Meeting
Montreal, 7–11 December 2026
Item 8(c)(iii) of the provisional agenda[1]

UNEP BUSINESS PLAN FOR 2027–2029

Introduction

1. This document presents the UNEP business plan for 2027–2029 and includes the planned activities for the reduction of controlled substances and other activities under the Montreal Protocol during the period 2027–2029. The narrative of UNEP's business plan for 2027–2029 is attached to the present document.

2. This document consists of the following sections:

I. Planned activities during the period 2027–2029

II. Secretariat's comments

III. Proposed adjustments by the Secretariat

IV. Performance indicators

V. Policy issues

VI. Recommendation

I. Planned activities during the period 2027–2029

3. Table 1 sets out, by year, the value of activities included in UNEP's business plan.

[1] UNEP/OzL.Pro/ExCom/99/1

Pre-session documents of the Executive Committee of the Multilateral Fund for the Implementation of the Montreal Protocol are without prejudice to any decision that the Executive Committee might take following issuance of the document.

Table 1. Resource allocation in the UNEP business plan for 2027–2029 (US $)* – as submitted

Description	2027	2028	2029	Total (2027–2029)	Total after 2029
HCFC activities					
Approved HCFC phase-out management plans (HPMPs)	8,355,241	2,788,664	817,159	11,961,064	5,940,921
HPMP stage II	615,494	867,946	78,346	1,561,786	287,077
HPMP stage III	234,249	1,386,470	10,170	1,630,889	1,599,249
HPMP – energy efficiency (decision 89/6)	734,500	79,100		813,600	
HCFC activities subtotal	**9,939,484**	**5,122,180**	**905,675**	**15,967,339**	**7,827,247**
HFC activities					
Approved Kigali HFC implementation plans (KIPs)	3,757,787	723,811	657,282	5,138,880	214,690
KIP stage I – project preparation (PRP)	798,555	379,680		1,178,235	
KIP stage I	2,574,622	1,059,545	2,236,372	5,870,539	1,423,402
KIP stage II – PRP	629,975	1,008,525		1,638,500	
HFC activities subtotal	**7,760,939**	**3,171,561**	**2,893,654**	**13,826,154**	**1,638,092**
Other activities					
Pilot projects for energy efficiency (decision 91/65) – technical assistance	1,844,500	0	0	1,844,500	0
Other activities subtotal	**1,844,500**	**0**	**0**	**1,844,500**	**0**
Standard activities					
Institutional strengthening (IS)	12,906,258	2,051,343	7,954,706	22,912,308	0
Compliance Assistance Programme (CAP)	12,748,967	13,131,436	13,525,379	39,405,782	0
Standard activities subtotal	**25,655,225**	**15,182,779**	**21,480,085**	**62,318,090**	**0**
Total	**45,200,148**	**23,476,520**	**25,279,414**	**93,956,083**	**9,465,339**

***** Including agency support costs where applicable.

II. Secretariat's comments

II.1 HCFC activities

Stage II of HPMPs

4. The total level of funding for stage II of HPMPs for five low-volume-consuming (LVC) countries to meet the 100 per cent reduction of the HCFC baseline amounts to US $834,209 (including US $597,132 for 2027–2029 and US $237,077 for the period after 2029).

5. The total level of funding for stage II of HPMPs for three non-LVC countries amounts to US $1,014,654 (including US $964,654 for 2027–2029 and US $50,000 for the period after 2029).

Stage III of HPMPs

6. The total level of funding for stage III of HPMPs for two LVC countries to meet the 100 per cent reduction of the HCFC baseline amounts to US $161,138 (including US $96,389 for 2027–2029 and US $64,749 for the period after 2029).

7. The total level of funding for stage III of HPMPs for three non-LVC countries amounts to US $3.07 million (including US $1.53 million for 2027–2029 and US $1.53 million for the period after 2029).

Energy efficiency for LVC countries (decision 89/6)[2]

8. A total of US $813,600 is included in the business plan for energy-efficiency activities for eight LVC countries for 2027–2028.

II.2 HFC-related activities

Project preparation for stage I of KIPs

9. A total of US $1.18 million is included in the business plan for the preparation of stage I of KIPs for 11 countries in 2027–2028.

10. Of the 11 countries for which preparation activities have been included for stage I of KIPs, nine have not yet ratified the Kigali Amendment but have submitted the required letter from their respective Government indicating their intent to make best efforts to ratify the Kigali Amendment in line with decision 84/46(f).

Stage I of KIPs

11. A total of US $7.29 million is included in the business plan for stage I of the KIPs for 25 countries (including US $5.87 million for 2027–2029 and US $1.42 million for the period after 2029). All these countries have ratified the Kigali Amendment.

Project preparation for stage II of KIPs

12. A total of US $1.64 million is included in the business plan for the preparation of stage II of KIPs for 66 countries in 2027–2028.

13. At present, there is no decision to include project preparation activities for stage II of KIPs in the 2027–2029 business plan. Accordingly, the Secretariat has removed these activities from the business plan. This issue is considered under the consolidated business plan of the Multilateral Fund for 2027–2029.[3]

II.3 Other activities

Pilot projects for energy efficiency (decision 91/65)[4]

14. A total of US $1.84 million is included in the business plan under the funding window for pilot projects for energy efficiency for 2027 for two countries.

[2] Decision 89/6 allowed bilateral and implementing agencies, when submitting existing and future stages of HPMPs for LVC countries, to include the funding associated with the need for the introduction of alternatives to HCFCs with low- or zero-global-warming potential and for maintaining energy efficiency in the refrigeration servicing sector.

[3] UNEP/OzL.Pro/ExCom/99/22

[4] The Executive Committee established a funding window and criteria for pilot projects to maintain and/or enhance energy efficiency of replacement technologies and equipment in the context of HFC phase-down. The duration of the window for the proposal of projects under decision 91/65 only for the servicing activities was extended to the 100th meeting, inclusive (decision 95/87(d)).

II.4 CAP

15. The cost for CAP is expected to increase at an annual rate of 3 per cent as agreed by the Executive Committee. The total level of funding for CAP is US $39.41 million for 2027–2029. The CAP budget for 2027 has been submitted to the 99th meeting.[5]

III. Proposed adjustments by the Secretariat

16. The adjustments to the UNEP business plan for 2027–2029 were based on relevant decisions of the Executive Committee. In reviewing the revised UNEP business plan for 2027–2029, the Secretariat noted that the following adjustments were not included:

Table 2. Adjustments to the UNEP business plan for 2027–2029 (US $)* – as proposed by the Secretariat

Adjustments	2027–2029	After 2029
MYA values to reflect the actual amounts approved under the Agreements, including MYA tranches: (i) that are missing from the business plan; (ii) that were due for submission to the 99th meeting but have not been submitted; (iii) that have been removed because they were submitted to the 99th meeting; and (iv) that had been submitted to the 99th meeting but have subsequently been withdrawn	-122,880	50,216
Energy efficiency for LVC countries pursuant to decision 89/6	-13,560	0
PRP for stage I of KIPs submitted to the 99th meeting	-56,500	0
PRP for stage II of KIPs	-1,638,500	0
KIP stage I values for projects submitted to the 99th meeting	-117,520	0
Servicing sector for stage I of KIPs pursuant to decision 92/37	-278,997	-10,836

* Including agency support costs where applicable.

17. Table 3 presents the results of the Secretariat's proposed adjustments to the UNEP business plan for 2027–2029, which are also addressed in the context of the consolidated business plan of the Multilateral Fund for 2027–2029.[6]

Table 3. Resource allocation in UNEP's adjusted business plan for 2027–2029 (US $)*

Description	2027	2028	2029	Total (2027–2029)	Total after 2029
HCFC activities					
Approved HPMPs	7,919,361	2,877,811	817,159	11,614,331	5,991,137
HPMP stage II	615,494	867,946	78,346	1,561,786	287,077
HPMP stage III	234,249	1,386,470	10,170	1,630,889	1,599,249
HPMP – energy efficiency (decision 89/6)	720,940	79,100	0	800,040	0
HCFC activities subtotal	**9,490,044**	**5,211,327**	**905,675**	**15,607,046**	**7,877,463**
HFC activities					
Approved KIPs	3,981,640	723,811	657,282	5,362,733	214,690
KIP stage I – PRP	742,055	379,680	0	1,121,735	0
KIP stage I	2,312,186	1,059,545	2,102,291	5,474,022	1,412,566
KIP stage II – PRP	0	0	0	0	0
HFC activities subtotal	**7,035,881**	**2,163,036**	**2,759,573**	**11,958,490**	**1,627,256**
Other activities					
Pilot projects for energy efficiency (decision 91/65) – technical assistance	1,844,500	0	0	1,844,500	0
Other activities subtotal	**1,844,500**	**0**	**0**	**1,844,500**	**0**

[5] UNEP/OzL.Pro/ExCom/99/77

[6] UNEP/OzL.Pro/ExCom/99/22

Description	2027	2028	2029	Total (2027–2029)	Total after 2029
Standard activities					
IS	12,906,258	2,051,343	7,954,706	22,912,308	0
CAP	12,748,967	13,131,436	13,525,379	39,405,782	0
Standard activities subtotal	**25,655,225**	**15,182,779**	**21,480,085**	**62,318,090**	**0**
Total	**44,025,650**	**22,557,142**	**25,145,334**	**91,728,126**	**9,504,719**

* Including agency support costs where applicable.

IV. Performance indicators

18. UNEP submitted performance indicators pursuant to decision 93/8(d)[7] in its business plan narrative. The Secretariat informed UNEP of the targets shown in table 4.

Table 4. Performance indicators for UNEP for 2027

Type of indicator	Short title	Calculation	2027 target
Planning-Approval	Tranches approved	Number of tranches approved vs. those planned*	108
Planning-Approval	Individual projects/ activities approved	Number of projects/activities approved vs. those planned (including project preparation activities)	71
Implementation	Funds disbursed	Based on estimated disbursement in progress reports	27,533,461
Implementation	ODS phase-out for HCFC-related projects	ODS phase-out for HCFC-related projects in ODP tonnes vs. those planned per progress reports	331.6 ODP tonnes
Implementation	HFC phase-down for HFC-related projects	HFC phase-down for HFC-related projects in CO_2-eq tonnes vs. those planned per progress reports	1,114,768 CO_2-eq tonnes
Implementation	Project operational completion	Project operational completion vs. planned in progress reports for all activities (excluding project preparation)**	154
Implementation	Gender mainstreaming	Operational policy on gender mainstreaming applied to all approved projects	100%
Administrative	Speed of financial completion	The extent to which projects are financially completed within 12 months after project operational completion	12 months after operational completion
Administrative	Timely submission of project completion reports	Timely submission of project completion reports based on the progress report	3
Administrative	Timely submission of progress reports and business plans	Timely submission of progress reports and business plans and responses unless otherwise agreed	On time

* The targets of an agency will be reduced if it cannot submit a tranche owing to another cooperating agency or lead agency or if the HCFC phase-out management plan or Kigali HFC implementation plan submitted for consideration by the Executive Committee is not approved as a result of factors beyond the control of the national ozone unit and agency.
** The targets of an agency will be reduced if an extension of the completion date has been approved by the Executive Committee.

V. Policy issues

19. UNEP has presented a policy issue for consideration by the Executive Committee regarding the preparation for stage II of KIPs. This issue is considered under the consolidated business plan of the Multilateral Fund for 2027–2029.[8]

20. UNEP has included requests for project preparation for stage II of the KIPs in its 2027–2029 business plan. However, at present, there is no decision allowing the inclusion of such activities in the business plan. Consequently, the Secretariat has removed these requests from the business plan. UNEP

[7] Decision 93/8(d) does not include performance indicators for UNEP's CAP.
[8] UNEP/OzL.Pro/ExCom/99/22

would like to seek guidance from the Executive Committee regarding the appropriate timing for including project preparation activities for stage II of the KIPs in its business plan.

21. The Secretariat noted that the update to the guidelines on project preparation for stage I of KIPs for use during preparation of stage II of KIPs will be considered at the 99th meeting (decision 97/24(d)).[9]

VI. Recommendation

22. The Executive Committee may wish:

(a) To note the UNEP business plan for 2027–2029 contained in document UNEP/OzL.Pro/ExCom/99/25; and

(b) To approve the performance indicators for UNEP set out in table 4 of document UNEP/OzL.Pro/ExCom/99/25.

[9] UNEP/OzL.Pro/ExCom/99/80

UNITED NATIONS ENVIRONMENT PROGRAMME
2027-2029 BUSINESS PLAN

PRESENTED TO THE
99TH MEETING OF THE EXECUTIVE COMMITTEE
OF THE MULTILATERAL FUND FOR THE IMPLEMENTATION
OF THE MONTREAL PROTOCOL

OCTOBER 2026

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EXECUTIVE SUMMARY

The United Nations Environment Programme (UNEP) is submitting this document for the consideration of the 99th meeting of the Executive Committee of the Multilateral Fund for the Implementation of the Montreal Protocol. The document presents UNEP's rolling three-year Business Plan for its Montreal Protocol-related projects covering the years 2027-2029. It comprises:

- Narrative.
- Annex: Projects planned for submission (spreadsheet submitted separately).

UNEP has developed this Business Plan in response to the current and anticipated needs of Article 5 countries, identified through multiple data sources, project implementation experience, and extensive consultations with National Ozone Units and stakeholders. In line with its mandate under the Montreal Protocol, UNEP will continue delivering targeted assistance to support Article 5 countries in achieving the complete phase-out of hydrochlorofluorocarbons (HCFCs) by 1 January 2030 and, equally importantly, in establishing the systems and capacities required to sustain compliance beyond 2030. Continued efforts are required to implement the remaining tranches and stages of HCFC Phase-out Management Plans (HPMPs), complete verification activities, strengthen licensing and quota systems, operationalize recovery, recycling and reclamation programmes (in cooperation with partner implementing and bilateral agencies), and prevent illegal trade. UNEP will further support countries in preparing for the HCFC servicing tail, strengthening customs and enforcement frameworks, developing institutional capacity within National Ozone Units, and promoting integrated approaches that link HCFC phase-out activities with broader sustainable cooling, energy-efficiency and refrigerant lifecycle management objectives.

UNEP will continue supporting Article 5 countries in implementing their obligations under the Kigali Amendment through the execution, monitoring and reporting of Kigali Implementation Plans (KIPs), with particular emphasis on achieving upcoming HFC phase-down targets and strengthening national systems for compliance. As most Article 5 countries have completed the preparation and approval of Stage I KIPs, UNEP's assistance during the 2027-2029 period will focus primarily on the implementation of approved tranches, including the establishment and refinement of HFC licensing and quota systems, strengthening data collection and reporting mechanisms, enhancing the capacity of customs and enforcement authorities, and supporting the refrigeration servicing sector in the adoption of low-global-warming-potential alternatives. Through these interventions, UNEP will support Article 5 countries in meeting their Kigali Amendment obligations while strengthening national capacities to deliver long-term environmental benefits.

UNEP continues to prioritize CAP assistance for low-volume-consuming countries (LVCs), recognizing their specific circumstances, limited institutional capacities, and ongoing need for tailored and sustained support. During the 2027-2029 period, UNEP will continue to provide targeted support to LVCs to achieve and sustain compliance with both the Montreal Protocol and the Kigali Amendment, while facilitating the transition to climate-friendly and energy-efficient cooling solutions.

UNEP will achieve its Business Plan objectives through a combination of compliance assistance services delivered through the 2027 Compliance Assistance Programme (CAP),[1] as well as the ongoing and planned national, regional, and global projects detailed in this document. The project types include:

- Implementation of HPMPs for both Stages II and III;
- Additional activities for introduction low or zero GWP alternatives and energy efficiency (decision 89/6);
- Institutional Strengthening projects;
- Preparation and implementation of KIPs.
- Energy efficiency pilot projects (decision 91/65).

In addition to the anticipated projects, UNEP will implement HPMP and KIP verification projects under this Business Plan as and when requested by the Executive Committee during 2027-2029.

UNEP will deliver the projects in this Business Plan and perform the project development, monitoring and reporting duties required of all Implementing Agencies through the proposed 2027 CAP Work Programme. In addition to the projects detailed in this Business Plan, UNEP continues to assist several bilateral agencies with the implementation of their Multilateral Fund projects through CAP and engages in select partnerships for Montreal Protocol objectives complementary to the Multilateral Fund (including projects and activities).[2]

UNEP is planning project submissions over the next three years as follows: US$ 45,200,148 for 2027, US$ 23,476,520 for 2028, and US$ 25,279,414 for 2029, all inclusive of the respective annual CAP budgets and programme support costs (PSC).

For 2027, UNEP will prepare and submit 205 individual projects to the Executive Committee, including new projects, planned tranches of previously approved multi-year agreements (MYAs), and the annual CAP Work Programme and Budget for the year 2027.

I. METHODOLOGY

This section describes the methodology, consultations, guidance, and inputs UNEP used when developing this Business Plan. UNEP has:

- Consulted with National Ozone Officers in Article 5 countries during 2026 on their countries' business planning needs, through direct contacts with Ozone Officers.

[1] In addition to the projects indicated in this Business Plan, during 2027 UNEP will also provide through its CAP country-specific special compliance services, the operation of 10 Regional/sub-Regional Networks of Ozone Officers, facilitation of South-South cooperation, assistance with regional awareness activities, and provision of a global tools and products that provides National Ozone Units with services that contribute towards HCFC phase out and HFC phase down.

[2] This Business Plan provides details about the individual *projects* proposed for UNEP's implementation from 2027 through 2029. UNEP will report details on its performance with implementing the projects through its UNEP's Annual and Financial Progress Report. For details about non-project *activities and services* delivered by UNEP through the CAP, please refer to the 2027 CAP Work Programme and Budget.

- Reviewed and drew on experiences gained from implementation of its 2026-2028 Business Plan,[3] taking into account new trends and emerging developments.
- Considered the programmatic direction and activities included in its approved 2026 CAP Work Programme and Budget.[4]
- Followed the guidance provided by the Multilateral Fund Secretariat via electronic means.
- Consulted with the other Implementing Agencies and bilateral agencies to increase collaborative and mutually-supportive initiatives and to avoid duplication of effort.
- Considered applicable Executive Committee decisions as guidance for this Business Plan.
- Followed the guidance provided by the Multilateral Fund Secretariat during the Inter-Agency Coordination Meetings of 2026, which were organized on 17-19 March and 9-10 September.

II. MULTILATERAL FUND TARGETS

A. OBJECTIVES OF THE THREE-YEAR BUSINESS PLAN

The focus and orientation of UNEP's work continues to be defined by the evolving needs of Article 5 countries as they progress in their implementation of the Montreal Protocol, as they meet and sustain compliance with specific obligations under HCFC phase out and HFC phase down.

This Business Plan also supports the objectives set in the *2027-2029 Compliance Assistance Programme Strategy* (submitted to the 99th Executive Committee meeting), which details UNEP's vision and approach for CAP for that period. The strategy identified eleventh major desired outcomes that UNEP will support during the three-year period (diagram theory of change):

1. National Ozone Units effectively manage their national programmes.
2. Article 5 countries report accurate and timely data.
3. National regulatory frameworks are established and operational.
4. National customs and enforcement systems are operational and strengthened.
5. National RAC workforce and institutions are strengthened to support safe, efficient and environmentally sound refrigerant management.
6. Effective implementation of Multilateral Fund MYA projects enables countries to achieve compliance targets in their agreements.
7. Energy efficiency is maintained or enhanced in the RAC sector.
8. Life cycle refrigerant management and disposal contribute to effective national management systems for the Montreal Protocol.
9. Targeted communication and information actions support national compliance objectives.
10. Modern information systems and digital tools support effective implementation of national compliance frameworks.
11. Gender aspects are considered in Multilateral Fund programmes and projects.

[3] UNEP/OzL.Pro/ExCom/95/28
[4] UNEP/OzL.Pro/ExCom/95/83

Implementation of MLF's Gender Policy in UNEP OzonAction projects

In the context of the 2027-2029 Business Plan, UNEP will continue to promote the participation of women and expand opportunities for their engagement in the preparation and implementation of MLF-funded projects. These efforts will be integrated throughout the project cycle, from planning and design to implementation, monitoring, and reporting, in line with MLF requirements and UNEP's broader organizational policies.

Through its Compliance Assistance Programme (CAP), UNEP will continue supporting National Ozone Units (NOUs) in implementing relevant MLF decisions and incorporating gender considerations into project activities. OzonAction will promote the use of a common assessment methodology and will continue monitoring and reporting on related requirements during the preparation and implementation of Kigali Implementation Plans (KIPs). UNEP will also support interested countries in developing activities within their national projects that foster the participation of women and help address barriers to their engagement.

In addition, UNEP will continue working with regional and international partners in the refrigeration, air conditioning and heat pump (RACHP) sector to raise awareness, identify challenges, and promote career and leadership opportunities for women. Collaboration with the International Network for Women in Cooling (INWIC) will continue through its newsletter, mentoring programme, and outreach materials designed to encourage more young people, particularly women, to pursue careers in the sector. These resources will be made available to NOUs to support broader participation and more effective planning and implementation of MLF-funded projects.

B. RESOURCE ALLOCATION

During this Business Plan period, UNEP plans to prepare and submit for approval the projects as detailed in the separate annex "Projects planned for submission 2027-2029." UNEP's proposed resource allocation plan is as follows:

Project	Type	Value (US$ inclusive of PSC)			Total 2027-2029
		2027	2028	2029	
Institutional Strengthening	INS	12,906,258	2,051,343	7,954,706	$22,912,308
HPMP Stage I implementation	TAS	618,121	-	-	$618,121
HPMP Stage II implementation	TAS	6,836,888	3,164,145	78,346	$10,079,379
HPMP Stage III implementation	TAS	1,749,975	1,878,935	827,329	$4,456,239
Additional activities for introduction low or zero GWP alternatives and EE decision 89/6	TAS	734,500	79,100	-	$813,600
KIP stage I preparation	PRP	798,555	379,680	-	$1,178,235
KIP stage II preparation	PRP	629,975	1,008,525	-	$1,638,500
KIP Stage I implementation Plan	TAS	6,332,409	1,783,356	2,893,654	$11,009,419
Energy efficiency pilot project under decision 91/65	TAS	1,844,500	-	-	$1,844,500
Compliance Assistance Programme	TAS	12,748,967	13,131,436	13,525,379	$39,405,782
Total		**45,200,148**	**23,476,520**	**25,279,414**	**93,956,083**

III. PLANNED BUSINESS PLAN ACTIVITIES

This section describes costed projects at the national, regional, and global levels in the 2027-2029 period proposed by UNEP. All projects are included in the Annex.

A. NATIONAL LEVEL

Through this Business Plan, UNEP will deliver the following projects at the national level:

- UNEP will assist countries with the implementation of the non-investment components of the HPMPs (Stages I, II and III) in cooperation with other Implementing Agencies and bilateral partners.

- Additional activities for introduction low or zero GWP alternatives and energy efficiency. UNEP included the funding associated with need for the introduction of alternatives to HCFCs with low or zero-GWP and for maintaining energy efficiency in the refrigeration servicing sector according to decision 89/6 which allows bilateral and implementing agencies to submit these proposals.

- Institutional Strengthening (IS) projects. UNEP provides 99 countries with ongoing technical assistance and administrative support for the implementation of their IS projects, including the submission of IS renewals and assistance with activities covered by these projects. UNEP will submit such projects as per the appropriate timing and when all the necessary pre-conditions have been met (e.g., disbursal rate, reporting obligations). This service is performed as part of CAP services, with UNEP earning 0% PSC for these projects.

- Preparation of the Kigali HFC implementation plans (KIPs). UNEP included funding for the preparation of national implementation plans to meet initial reduction obligations for the phase-down of HFCs according to Executive Committee decision 87/50.

- KIP HFC Phase Down Implementation Plan (Stage I). UNEP includes KIPs implementation in the business plan for countries that had ratified the Kigali Amendment according to decision 92/37.

- Energy efficiency pilot projects. Under decision 91/65, a funding window of US$ 20 million for pilot projects to maintain and/or enhance energy efficiency in the context of the HFC phase-down is available to countries that have ratified the Kigali Amendment and that wish to avail themselves of such funding. As pilot project proposals can be submitted up to 100th Executive Committee meeting, UNEP's Business Plan has several requests for which the submission and implementation will fall under the period covered by this decision.

It is important to note that in absence of defined starting point for aggregate reductions in HFC consumption and the associated GWP of the HFCs that will be phased down, the amounts of HFCs in metric tonnes are for indicative purposes only as the countries' compliance will be in CO_2 equivalent.

B. REGIONAL LEVEL

Through this Business Plan, UNEP plans to deliver the following projects at the regional level:

- Regional HPMP Stage II for 12 Pacific Island Countries (PICs). This project supports the Cook Islands, Kiribati, Marshall Islands, Federated States of Micronesia, Nauru, Niue, Palau, Samoa, Solomon Islands, Tonga, Tuvalu, and Vanuatu.
- Regional KIP stage I implementation for 12 Pacific Island Countries (PICs). This project supports the Cook Islands, Kiribati, the Marshall Islands, the Federated States of Micronesia, Nauru, Niue, Palau, Samoa, Solomon Islands, Tonga, Tuvalu and Vanuatu.
- Regional Energy Efficiency project for PICs under decision 91/65 is planned to be submitted to the 100th ExCom.

C. GLOBAL LEVEL

N/a

D. NEW PROJECT TYPES

N/A

IV. PERFORMANCE INDICATORS

UNEP expects that the services, activities, and projects identified in the proposed 2027-2029 Business Plan will result in:

- Improved capabilities and technical skills of NOUs staff to effectively carry out approved phase-out programmes and thus ensure sustained compliance;
- Countries in non-compliance received necessary support enabling swift return to compliance;
- Increased high-level political commitment to the ozone agreements;
- HCFC phase-out obligations mainstreamed into national environmental strategies/policies;
- Timely and efficient HCFC phase out due to HPMP implementation and clearinghouse services;
- Remaining Article 5 Parties ratifying the Kigali Amendment and/or undertaking activities required for meeting their initial obligations under the Amendment;
- Provision of technical support to countries to prepare KIP Stage I;
- Implementing KIP strategies where projects have been approved by the Executive Committee;
- Enhanced awareness of users and other relevant stakeholders of forthcoming reductions in HCFC supply and availability of viable alternatives;
- All client countries reported Article 7 and Country Programme data by established deadlines and quality of reported data improved. Provide assistance to use online CP data reporting platform;
- Improved HCFC and HFC-related policy instruments;
- Efficient operation and enforcement of HCFC licensing and quota systems;
- NOUs provided with best available information that enable them to make decisions on alternative technologies, sound approaches and methodologies;
- Broadened and strengthened regional cooperation in the implementation of the ozone treaties;

- Increased number of countries benefiting from direct country-to-country assistance;
- Concerted actions taken at national and regional levels to combat illegal trade in HCFC;
- Improved access to HCFC-related technical information and enhanced experience exchange;
- Support provided for the implementation of investment projects through strengthened institutional and legal frameworks.

UNEP proposes to adopt the following performance indicators for 2027:

TABLE 1: PERFORMANCE INDICATORS APPLICABLE TO ALL AGENCIES

Type of Indicator (Existing, Modified, New)	Short Title	Calculation	UNEP proposal for 2027
Planning--Approval	Tranches approved	Number of tranches approved vs. those planned*	116**
Planning--Approval	Individual projects/ activities approved	Number of projects/activities approved vs. those planned (including project preparation activities)	89
Implementation	Funds disbursed	Based on estimated disbursement in progress report in USD	27,533,460.79
Implementation	ODS phase-out for HCFC-related projects	ODS phase-out for HCFC-related projects in ODP tonnes vs. those planned per progress reports	331.8
Implementation	HFC phase-down for HFC-related projects	HFC phase-down for HFC-related projects in CO2-eq tonnes vs. those planned per progress reports	1,114,768.33
Implementation	Project operational completion	Project operational completion vs. planned in progress reports for all activities (excluding project preparation)	218
Implementation	Gender mainstreaming	Operational policy on gender mainstreaming applied to all approved projects	Yes, applied to all projects
Administrative	Speed of financial completion	The extent to which projects are financially completed 12 months after project completion	12
Administrative	Timely submission of project completion reports	Timely submission of project completion reports based on the progress report	On time
Administrative	Timely submission of progress reports and business plans	Timely submission of progress reports and business plans and responses unless otherwise agreed	On time

* The target of an agency would be reduced if it could not submit a tranche owing to another cooperating or lead agency, if agreed by that agency.

** UNEP included in this performance indicator the HPMP tranches under stages I, II, and III and KIP implementation tranches.

TABLE 2: PERFORMANCE INDICATORS APPLICABLE TO UNEP'S COMPLIANCE ASSISTANCE PROGRAMME

Performance Indicator	Data	Assessment	UNEP's proposal for 2027
Efficient follow-up to regional network/ thematic meetings	List of recommendations emanating from 2025-2026 regional network/thematic meetings	Implementation rate of those meeting recommendations that are to be implemented in 2027	90% implementation rate
Effective support to NOUs in their work, particularly guidance to new NOUs	List of innovative ways/means/products/ services for supporting NOUs in their work, with specification of those destined for new NOUs	Number of innovative ways, means, products, services for supporting NOUs in their work, with specification of those destined for new NOUs	- 7 such ways, means, products, services; -All new NOUs receive capacity building support.
Assistance to countries in actual or potential noncompliance (as per MOP decisions and/or as per reported Article 7 data and trend analysis)	List of countries in actual or potential on compliance that received CAP assistance outside the network meetings	Number of countries in actual or potential non-compliance that received CAP assistance outside the network meetings	All such countries
Innovations in production and delivery of global and regional information products and services	List of global and regional information products and services destined for new target audiences or that reach existing target audiences in new ways	Number of global and regional information products and services destined for new target audiences or that reach existing target audiences in new ways	7 such products and services
Close cooperation between CAP regional teams and Implementing and bilateral agencies working in the regions	List of joint missions/ undertakings of CAP regional staff with Implementing and bilateral agencies	Number of joint missions/undertakings	2 in each region.

V. POLICY, ADMINISTRATIVE AND FINANCIAL ISSUES

UNEP has included requests for project preparation for Stage II of the Kigali HFC Implementation Plans (KIPs) in its 2027–2029 Business Plan. However, at this time, there is no Executive Committee decision allowing the inclusion of Stage II KIP project preparation activities in the Business Plan. As a result, the Secretariat has removed all such activities from the current plan. UNEP seeks the guidance of the Executive Committee on the appropriate timing for including Stage II KIP project preparation in Business Plan.